Example root-cause analysis.

Note how everything traces back to project portfolio governance, tooling and standards / training. This is quite typical.
Note too how prioritization is implicated in almost everything. A good place to start?

Problem Statements

- Projects take too long
- Too many projects fail to deliver benefits
- I don't know where the money is going
- I don't feel like our projects support our strategic goals
- We're always starting and stopping

Lack of project delivery process

Multi-tasking delivery resources

No templates and assurance

Lack of visibility into projects and pipeline

Lack of clear "intake" process

No detailed operational resource management

Too many projects

Lack of integrated p'folio delivery plan

Lack of clear prioritization

Root causes

- Lack of standards and training
- Wrong tooling
- Lack of robust portfolio governance process (prioritization, resource capacity planning, etc.)

transparent choice